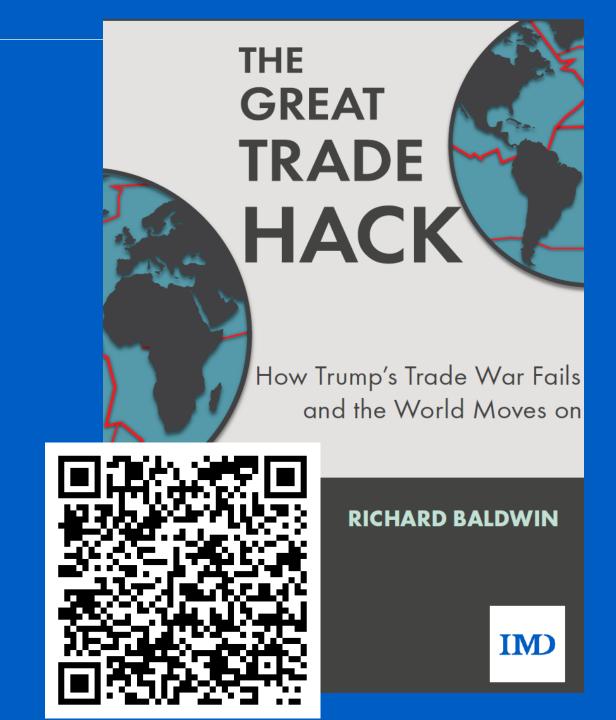
Geoeconomics & investment: Context, Strategy, Tactics.

Richard Baldwin Professor of International Economics IMD Business School, Lausanne

4 September 2025 Santiago (virtual)

Real learning Real impact



Where are we on trade & how did get here?



Things have changed so much that not even the future is what it used to be.

Why are today's geopolitics so complex?

Cold War = checkers.



US superpower =Bingo.



3D chess = today's G-zero world..





Welcome to Ian Bremmer's G-zero world.

Multipolar economic order:

- 1. Global power vacuum being filled.
- 2. Complex regional conflicts, shifting alliances.



What changed? Root causes: 3+3 Facts.



- G7 global economic clout diminished; but "omelet" problem.
- US middleclass backlash; US dropped global economic leadership.
- US still military/security hegemony & banking/financial/dollar dominance.

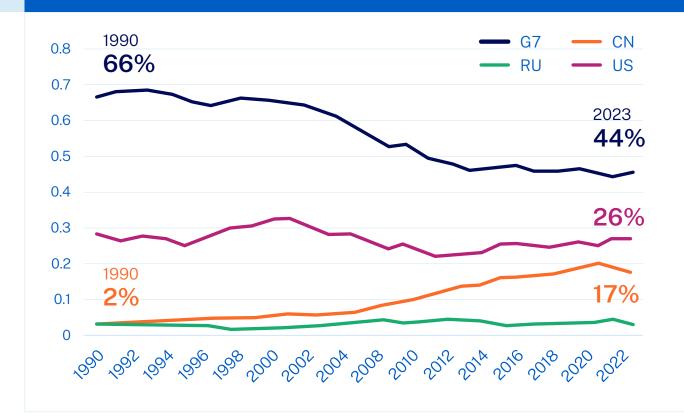


- 1 China becomes sole manufacturing superpower; critical to global supply chains.
- 2 China economic growth slows.
- China sheds its panda costume; dragon emerges.

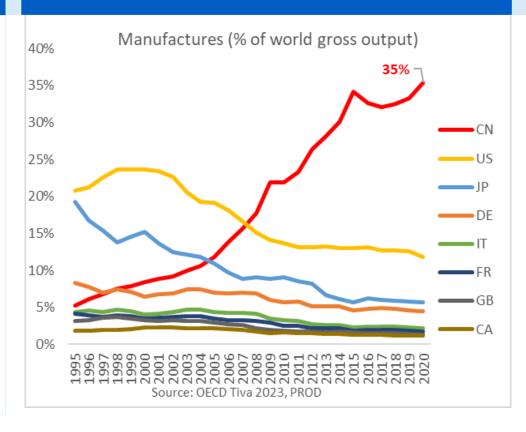


1. US & G7 economic clout falls vs China.

GDP (% of World), current dollars.



G7 loses world share that China gains.



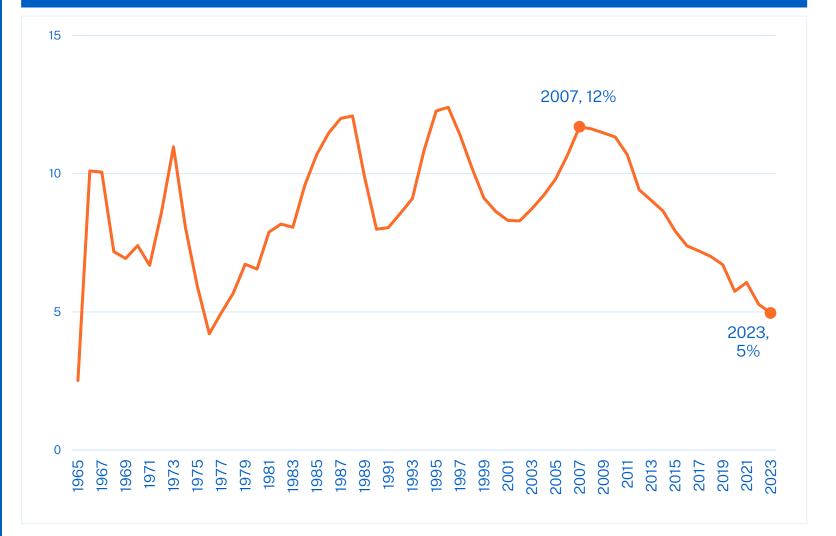


2. China growth slows.

CCP tightens grip on economy & society.



China real GDP growth (%), 5-year moving average (1965-2023).





Navigate the Future:

Understand what Trump has done & why.



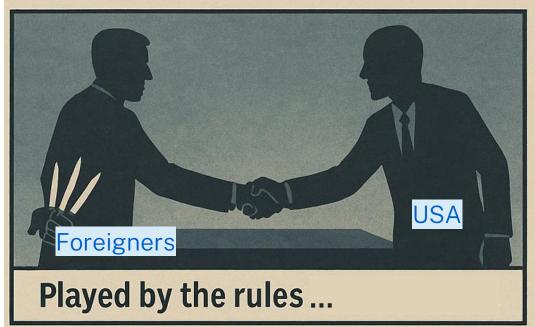


Trump's trade policy is economically incoherent, but emotionally coherent.

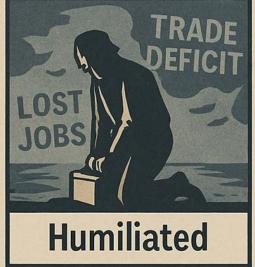
"Grievance Doctrine"



THE GRIEVANCE DOCTRINE Myth

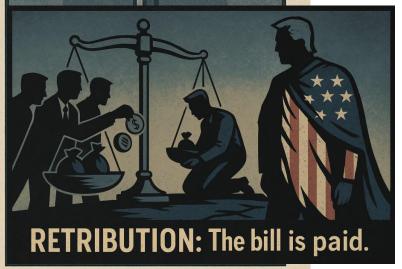




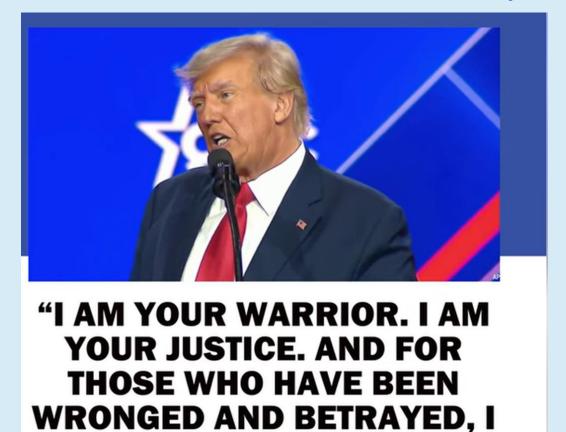








Grievance-driven trade policy, not economic-driven trade policy.



DONALD TRUMP

AM YOUR RETRIBUTION."





Why so little reaction of by US stock market?



My hypothesis:

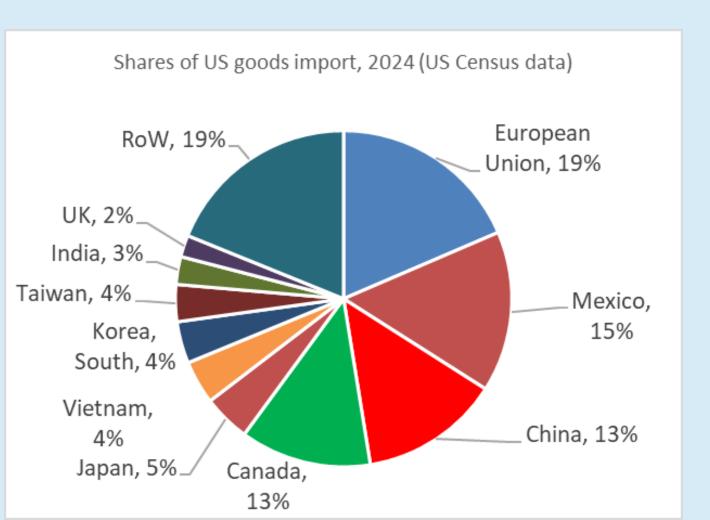
- 1) TACO.
- 2) Actual vs headline tariffs.

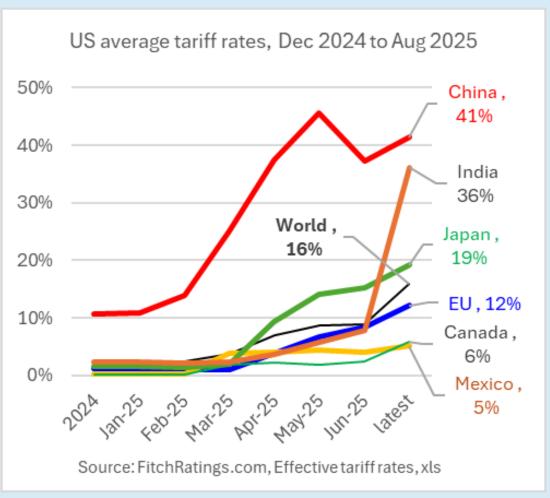
- TACO = Trump Always Chickens Out"
- ⇒ President Trump: pragmatic not fanatic.
 - Step 1: Flashy, crazy announcements get massive media coverage;
 - Step 2: Rapid climbdowns on most damaging policies.
 - New TACO = Tariff-Announcement Climbdowns Obfuscated.



US tariffs didn't rise that much since April.

- Since April, US average tariff rose from ~7% to ~16%.
- Why Headline vs Actual? 50% exempted. China's tariff fell; Canada & Mexico little change.





The future is unknowable but also inevitable.

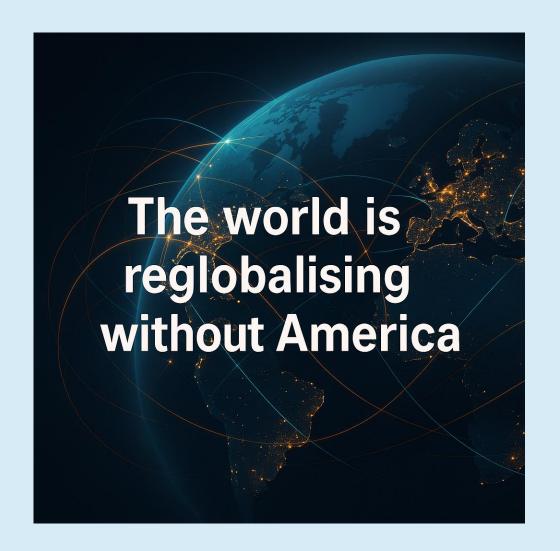


Four Future Scenarios:

- 1. 1930s: "World War Trade"
- 2. Managed Multilateral Drift.
- 3. Fighting Trade blocs.
- 4. Reglobalisation Without America.

Conjectures:

- No single trade leader.
- New coalitions will form; old ones expand.
- World goes to "Reglobalisation without America" scenario (via regionalism).



End. Thank you for listening.



Bonus slides



Transiting to unknown system.

- US is undermining its hard & soft power; its world trade share is falling & will fall further.
- China, India & other large emerging economics gaining status & power regionally.
- China fully countered US with export controls.

The world has moved on; the fire didn't spread.

Challenges & opportunities.

Balancing US & China.

Time is on your side:

- Prez Trump hobbled by the cost-of-living hit to his base.
 - Midterm elections will hinder his power.
 - GOP cohesion is fading.

BRICS hit hard.

- Trumpian tariffs have hit the BRICS especially hard.
- Fewer exemptions.
- Higher headline rates.

Source: Fitch Ratings estimates.

	latest average tariff	Dutiable Imports as a % of Total Imports	US import share (2024)
World	16%	47%	100%
China	41%	86%	14%
India	36%	55%	3%
Brazil	27%	75%	1%
South Africa	17%	18%	0.4%

